# SCOPES OF WORK: PREPARATION OF A RURAL HOUSING PROJECT

# STEPS 1, 2 & 3: Pre-feasibility stage

# (IE: Stage 1 Conditional Approval on DoH cycle leading up to Stage 2 Tranche 1)

Note: This stage should be undertaken at the level of the entire Traditional Authority to enable an overview of the development status and the prioritisation of areas for housing and other development.

Items relevant to Integrated development highlighted in green.

#### **Preparation management**

- Establish relationship with the Municipality, Department of Housing, Traditional Authority, Community Structures, Ingonyama Trust and Dept. Traditional & Local Govt. Affairs.
- Compile and maintain a budget (and draw downs against budget)
- Assemble, appoint, and co-ordinate the professional team in accordance with the procurement process's of the Municipality.
- Professional services required at this stage will include Land Surveyor, Land Legal consultant, Town Planner, Project Manager, Engineer, Geotechnical, Facilitator and Environmental consultant
- Ensure stakeholder participation takes place, including communications with the Municipality, Traditional Authority, Community Structures, Ingonyama Trust and Dept. Traditional & Local Govt. Affairs.
- Obtain or ensure stakeholder support relating to the proposed development process to be followed
- Ensure that the preparation process is adequately staged
- Brief and appoint the professional team (if need be assist in selecting suitable professionals).
- Monitor professional team progress and ensure feedback to community and municipality
- \* Receive products / reports from team, evaluate, get amendments if required, certify payment of team
- Compile pre-feasibility report with recommendations on whether or not to proceed with feasibility stage and if so recommend budgetary requirements.
- . Ensure that other sectors become aware of the proposed housing project. Alignment and integration between the sectors can only take place if there is communication.
- This communication can take on various forms for example the electronic media such as email and GIS systems, written and oral communication.

#### Planning - Preliminary Spatial Plan

Note: Base information from the District Municipality and DTLGA GIS system is to be utilised as well as information available from professionals who have worked in the area such as engineers, geotechnical and environmental consultants.

#### Overall purpose:

The overall purposes are to: a) facilitate more integrated and therefore sustainable development; b) ensure closer linkages with community needs and assets; c) ensure congruency with the IDP and other spatial plans; d) define the local spatial planning and development context.

#### Inputs:

- Obtain existing base maps, relevant plans, LUMS (if available) and extracts of the municipality's IDP and sub-regional plans
- Liaise with professionals who have worked in the area such as Planners, Engineers, Geotechnical and Environmental consultants

#### Outputs: Drawings:

Plans must be produced at A0 scale to enable presentation at workshops. The format must make them easily accessible by stakeholders who do not have technical development expertise. Two types of plans must be produced:

- 1. Plan(s) of the area showing the status quo including the following.
  - Traditional authority boundary and ward boundaries
  - IDP linkages to other areas
  - IDP and sub-regional nodes and sub-nodes
  - Existing land use
  - Topography and slope analysis (>1:3; 1:3 to 1: 6: 1:10>)
  - Natural features: rivers, vegetation etc
  - Man made features such as dams, power lines, roads and railway lines
  - Areas likely to be affected by 1:50 and 1:100 year flooding
  - Environmentally sensitive areas (eg: wilderness or conservation areas)
  - Existing social facilities (especially schools, health, telephones, transport)
  - Infrastructure:
    - Water reticulation and reservoirs
    - Boreholes
    - Raw water sources
    - Roads

- Electricity
- Police stations
- Schools and educational facilities
- Health care facilities
- Economic development activities
- Undevelopable areas for housing
- 2. Plan(s) of the area showing main <u>development priorities</u> and based in part on the results of a workshop with the key stakeholders including: the municipality, traditional authority, community structures, Ingonyama Trust, Dept. Traditional & Local Govt. Affairs, Dept Housing, other funders and key government departments:
  - Proposed future land use "zonation"
  - Proposed nodes
  - ❖ Priority areas for housing and proposed phase 1 for housing (1000 − 2000 sites) − specify approximate scale
  - Priority areas for other development especially health care, education, other key social facilities and economic development.

#### Outputs: Report:

The report needs to cover the main elements of the above plans including:

- Outline the spatial planning context
- Identify linkages to and congruency with the IDP, LDO's, sub-regional plans, Housing Sector Plans and other spatial plans
- Describe existing and proposed land use
- Comment on adequacy of existing social facilities (especially schools, health, telephones, transport)
- Comment on the current level of infrastructure and top-structures
- Comment on the Municipalities water services development plan (WSDP), integrated transport plan (ITP), integrated waste management plan (IWMP), Land Development objectives.
- Comment on integration, alignment and proposed projects of other key sectors.
- Identify main development priorities and needs
- Comment on required approval process for housing development including those related to planning and environmental issues
- Recommend process for acquisition of required approvals (eg: DFA/TC) and outline timeframes (TC=Technical Committee formerly Technical Approval Committee)
- Socio economic and population statistical data

#### Social facilitation - preliminary

Notes: The budget requirements will vary greatly depending on: a) The level of existing trust and co-operation that exists and the level of pre-existing work that has been done by the municipality and others in the target area; 2) the capacity and willingness of the municipality to assist with social facilitation activities / level of support required.

- Identify key stakeholders and ensure their involvement in the projects. They will need to include: the municipality, traditional authority, community structures, Ingonyama Trust, Dept. Traditional & Local Govt. Affairs, Dept Housing, other funders
- Introduce the stakeholders to the housing process, project cycle, timeframes, risks of project failure, relative roles & responsibilities
- Identify key needs
- Identify existing social facilities & adequacy thereof (especially schools, health care, telephones, transport)
- Identify any existing projects / development interventions in the area (and include in planning)
- Facilitate agreement between municipality and traditional authority with respect to:
  - Who is the developer and what procurement process is to be followed
  - Type of development strategy to be used
  - Planning requirements
  - Form of tenure
  - Phasing of project and logistics
  - rates and services (if any)
- Obtain commitment from municipality, traditional authority and community structures to work together on the project
- Identify social risks, recommend solutions, evaluate feasibility of project based on socio-political conditions.
- It is assumed that three meetings / workshops will be required plus telephone liaison.

## Land audit - preliminary

## Preliminary report:

- Schedule of properties, registered owner, extent, title deed number, servitudes and restrictive conditions of title that might affect the project
- Copies of title deeds or aktex printouts and SG diagram (and GP if in existence)
- Comments on key boundaries that might affect development (eg: R293, ward, municipal, traditional, GP's etc)

#### Plans:

- Cadastral boundaries
- ❖ Boundaries of Traditional Authority as well as R293 and existing GP's (if applicable)
- Extents of properties and property descriptions
- Pick up unregistered servitudes such as power lines and rail lines via physical survey
- Outside figure diagram with relevant co-ordinates for project boundary
- Project phasing

#### **Bulk services assessment**

Base maps are to be obtained from the project planner.

#### Report:

- Status of existing water supply (reticulation as well as raw water supply), roads, and electricity and sanitation solutions (including sewers if applicable)
- Bulk services which are planned for construction or which have funding approved (with support documents such as funding resolutions)
- Adequacy of existing bulk services
- Identification of bulk services required and likely sources of funding (ie: roads, water, electricity, sanitation)
- Rough cost estimates

#### Drawings:

- Locality plan
- ❖ Boundary of project (phase 1 for housing) and Traditional Authority and sub-wards
- Position of existing bulk services (water, roads, electricity, government funded sanitation / sewers where applicable)
- ❖ 1:50 & 1:100 year floodline

## Geotech - desktop

Note: To be based on a desktop assessment, mandatory site visit, existing knowledge of the area and plans and topo maps provided by the project planner.

#### Preliminary report:

- Identification of broad geotechnical conditions in the areas and implications for development, specifically w.r.t. roads, VIP's / on site sanitation, stormwater control, cut & fill, platforms and founding conditions, road construction materials
- Identify obvious restraints such as the prevalence of a high or perched water table, unstable areas, overstep areas, seepage areas, rock outcrops, rivers and streams
- Viability of this proposed project in terms of geotechnical conditions
- \* Recommendations in terms of development controls.
- Make suggestions / recommendations w.r.t site-specific geotech at construction stage. Specifically DCP testing for foundations and percolation testing for VIP and on site sanitation

## Drawings:

- ❖ Boundary of project (phase 1 for housing) and Traditional Authority and sub-wards
- Broad distribution of rock & soil types
- Geotechnically sensitive or undevelopable areas (eg: seepage, shallow soil, boulders / rock outcrops, slope instability etc)

## **Environmental (preliminary assessment)**

#### Report:

- Consider and comment on the following DFA regulations relating to a scoping report on a preliminary basis (ie: not at the level of a full scoping report a paragraph for each item will suffice):
  - 1. "The scoping report must indicate the extent to which the proposed activity or development will impact on the environment, and where appropriate deal with the following specific aspects of the environmental impact:
  - 2. The physical and landscape characteristics of the land development area and its surroundings;
  - 3. The ecological characteristics of the land development area and its surroundings;
  - 4. The current and potential land uses of the land development area;
  - 5. Existing significant archaeological, historical and cultural sites in the land development area and its surroundings;
  - 6. The social and economic impact on communities in the land development area and its surroundings;
  - The existing infrastructure and/or services in or around the land development area and surroundings;
  - 8. The existing social and community structures, services and facilities in and around the land development area;
  - 9. The levels of present and possible pollution, including noise pollution, in the future as a result of the proposed development;
  - 10. Any risks or hazards to the environment posed by the development;
  - 11. The health and safety of the public;
  - 12. The social costs of the proposed development;
  - 13. The effect of the proposed development on different groups or individuals;
  - 14. The medium and long term sustainability of the proposed development;
  - 15. What mitigating measures could be implemented to reduce negative impacts and enhance positive impacts of the aspects described in paragraphs a) to m) and, where appropriate, to what extent alternative sites for the development were investigated;
  - 16. Comments from Dept. Local Government and Traditional Affairs and Dept of Agriculture and Environmental Affairs with respect to environmental requirements or exemptions.
- Identify any areas of particular environmental sensitivity
- Identify any areas, which are proclaimed wilderness or conservation areas and comment on the implications.
- Identify the proximity to any hazardous installations (eg: Petro Chemical Industry), which may pose a risk for human settlement.
- Identify any environmental regulations or laws which may apply to the proposed development of rural housing projects in the area and what obligations they impose on the project.
- ❖ Based on your assessment, identify whether or not there appear to be any material barriers to the proposed development from an environmental impact perspective, what the barriers are, and the viability of overcoming them.
- If further environmental assessment may be needed, how would this be decided, what would it consist of, at what indicative cost, and at what stage in the project cycle the work would need to be done relative to township establishment and / or the commencement of development.

<u>Drawings</u>: If there are any relevant environmental sensitivities or issues then a drawing is required (eg: annotated map) at a suitable scale showing the locality of the different sensitivities / impacts relative to the proposed project area and identifying the nature of the sensitivities / impacts.

Highlight where possible existing structures or umuzi's, which fall within the areas, delineated as wetlands or environmentally sensitive areas.

NOTE: Whilst the DFA regulations provide an excellent basis for determining the requirements with respect to environmental issues it is likely that most rural projects will not follow a formal DFA process. Most projects will follow the planning route utilising the newly established Technical Advisory Committee (TC) route. The processes and activities will however remain similar.

#### **Household Socio-economic Survey**

Notes: 1) It is assumed that a community based partner (CBP) is already in place. 2) Usually a sample survey of one third of the settlement is required, but a survey of the entire settlement is recommended in cases where there might be particular land legal complexities or where integrated / economic development is a priority. 3) It should be noted that a GPS survey / beneficiary registration process occurs under Tranche 1 (see below).

#### Inputs

- Undertake a socio-survey door to door if necessary (specify proportion of settlement for which survey is required eg: 33%).
- \* Ensure that appropriate consultation occurs with the key stakeholders (including traditional authority, ward councillor, ward development committee and municipality)
- Compile a report and analysis of data. Draft a socio-survey questionnaire in isiZulu for comment by the relevant Municipality / Traditional Authority and possible amendment prior to undertaking the field survey.
- Training of local fieldworkers on questionnaire and survey methodology.

#### Report

- \* Beneficiary profile: full name, ID number, monthly household income, number in household, family head
- Site number: as allocated by traditional authority / municipality and as appears on top-structure (where applicable) (consider the possibility of linking this to the mapping obtained eg: orthophoto's as well as possible linkages to the GPS survey to follow).
- Top-structure information: top-structure type: blocks with tin roof, wattle and daub, shack; is the structure permanent: can it be extended or does it need to be replaced;
- Tenure: Type of tenure (as perceived by beneficiary); existence of PTO / deed of grant / title deed (specify whether documented or note) (this should be verified against the land audit above);
- Tenancy: is the resident a tenant and if so who is the landlord, what are the contact details, how much rent is paid; does the resident have any sub-tenants and if so how many
- Economy: sources of household income; where do people work; specify existing food security, agricultural, and micro enterprise activity in which household is involved;
- Social facilities: access to and adequacy of educational facilities; health facilities; telecommunications; transport.
- Brief community needs assessment: prioritisation of community needs:

- Skills audit identify key skills (including those relating to construction and micro-enterprise)
- Special needs: identify any special needs within the household (eg: orphans and vulnerable children, HIV AIDS, aged, chronically ill, mentally handicapped etc); identify any existing social grants being received (eg: child support, pensions, foster care etc)

Note: Given that there might be substantial delays before the commencement of the GPS survey under Tranche 1, it is recommended that, wherever possible, GPS points should be recorded in order to locate such issues / activities as: special needs; existing homestead gardens and agricultural activity; existing micro-enterprises; creches; pension pay points; existing social facilities such as clinics and schools. This assists with the initiation of support projects ahead of (or in parallel with) housing and infrastructure delivery and facilitates linkages with the spatial plan (outlined above).

# STEPS 4, 5, 6 & 7: Feasibility and Implementation stage (IE: Stage 2 of the DoH cycle comprising of two tranches)

Note: This stage is to be undertaken at the level of the project as defined by the first phase or 1000 allotments to be developed. The feasibility stage comprises of two tranches. The tranche system includes elements of feasibility and implementation at both levels.

#### Background:

#### **TRANCHE 1**

Tranche 1 approval is granted by the Department of Housing on the strength of the information gathered in the stage 1 pre feasibility process.

Tranche 1 funding is applied for utilising a standard pro forma application pack to be completed by the relevant Municipality based on and informed by stage 1.

Tranche 1 funding is currently limited to a maximum of R 1,394.00 per residential allotment or subsidy.

Tranche 1 funding pays for the following:

- The activities concluded in stage 1 (prefeasibility). It is noted that several outputs of the prefeasibility stage will be utilised in Tranche 1 including those listed below. Where there are gaps or de or deficiencies, additional work might be required:
  - prelim spatial plan,
  - prelim land audit.
  - geotech (desktop),
  - prelim environmental report,
  - bulk services assessment,
  - household survey.
- ❖ Land Rights Agreement (the land audit component having been covered under the pre-feasibility above)
- GPS survey, functional tenure arrangements and subsidy administration and approval (including beneficiary registration)
- Production of a planning report and settlement plan
- Approval of the settlement plan by the Department of Traditional and Local Government Affairs.
- Project management and administrative costs
- Additional geotechnical input (where there was no on-site inspection and adequate plan showing zones under the pre-feasibility stage.

## **TRANCHE 2**

Tranche 2 approval is granted by the Department of Housing on the strength of the information gathered in the Tranche 1 feasibility and planning approval process.

Tranche 2 funding is applied for utilising a standard pro forma application pack to be completed by the relevant Municipality based on and informed by Tranche 1.

Tranche 2 funding comprises the balance of the subsidy .

Tranche 2 funding pays for the following:

❖ Activities concluded in Tranche 1 but not covered by the R 1394.00 budget.

- Engineering design, specifications, program and costing including:
  - Detailed engineering designs and specifications for services where applicable.
  - Detailed designs and specifications for on site sanitation
  - Detailed programs and cost models
- Topstructure solutions and delivery method including:
  - Detailed house designs and specifications
  - Detailed foundation designs and specifications
- Social Compact
- ❖ Site specific geotechnical data and testing such as DCP and percolation testing
- Environmental management
- Site supervision and testing
- Construction of Services and on site sanitation
- Construction of Houses
- Site Administration
- Escalation
- Project Management
- Overheads and profit of developer
- Facilitation

# <u>Tranche 1 – Scopes of work:</u>

## **Preparation management and Project Management**

- Maintain relationship with municipality, traditional authority, community structures, Ingonyama Trust and Dept. Traditional & Local Govt. Affairs.
- Compile and maintain a budget (and drawdowns against budget)
- Ensure agreement is reached with respect to procurement and contracting strategies
- Ensure that all understands financial arrangements such as the flow of funding, roles and responsibilities, bridging funding and VAT implications.
- Ensure that the necessary process and procedures are in place for dealing with the project finances
- \* Assemble, appoint, and co-ordinate the professional team including a Project Manager, Land Surveyor, Town planner, Geotechnical Engineer, Environmental consultant and facilitator.
- Ensure continued stakeholder participation takes place, including communications with the municipality, traditional authority, and community structures, Department of Housing, Ingonyama Trust and Dept. Traditional & Local Govt. Affairs.
- Ensure that the preparation process is adequately staged
- Brief and appoint the professional team (if need be assist in selecting suitable professionals).

- Monitor professional team progress and ensure feedback to community and municipality
- Manage the alignment and integration of the project with other programs
- Receive products / reports from team, evaluate, get amendments if required, certify payment of team
- Compile Stage 2 tranche 1 applications and attach supporting documents if feasible and recommend budgetary requirements.
- Manage the process of evaluation, approval and implementation of Tranche 1
- Process the necessary claims to the DOH

## Land Rights Agreement- Land Surveyor or land legal consultant

(Note: The land audit is covered by the pre-feasibility stage outlined above)

#### Inputs

- Discussions with the Traditional Authority, Traditional and Local Government Affairs, Department of Housing, Municipality and Ingonyama Trust to define most suitable planning route in other words DFA or TC (TC=Technical Committee formerly Technical Approval Committee).
- Application to the Ingonyama Trust with respect to in principle support leading up to the conclusion of a development rights agreement.

#### Outputs

- Letters of in principle support or minutes of meeting whereby agreement was reached.
- Culminate in a development rights agreement after "planning consent" is obtained

# GPS survey, functional tenure, subsidy administration and approval

## Inputs

- Discussions with the Traditional Authority, Department of Housing, Municipality and community with respect to the administrative process to be followed in the subsidy admin process
- Allocation and functional tenure arrangements by the Traditional authority
- GPS survey: linkages to surveyor, placement of beacons and GPS referencing
- Site logistics and method of signing up beneficiaries. Central office or mobile units going out to the people.
- Planning and co ordination of activities between different functionaries (ie: signing of certificates of occupancy, subsidy administration and GPS survey)
- Logistics with respect to photocopiers, GPS's, vehicles required, digital cameras etc

## <u>Outputs</u>

- Beneficiary approvals by DOH and certificates of occupancy by Traditional Authority
- Completion of survey and GPS readings/ data base.
- Digital information to inform settlement plan and planning report.

## Settlement plan, planning report and planning approval

(Note: this report and plan should include the information from the planning report completed in the pre-feasibility stage)

#### Input:

- Work prepared by the Land Surveyor including individual GPS survey of the spatial location of each and every subsidy to be issued as well as the physical survey of existing roads, power lines and railway lines.
- Beneficiary approvals by DOH and certificates of occupancy by Traditional Authority linked to survey (completed under GPS and sales admin above)
- Community support for the proposed settlement plan
- Geotechnical data
- Environmental data
- Information from spatial plans and LUMS
- Information on bulk services and existing services
- Existing educational, social and welfare facilities
- Flood lines
- Services agreements
- Copies of title deeds
- Letters of support

#### Outputs:

- Final settlement plan and planning report to be submitted to TC
- Alternatively DFA application in terms of Chapter 6
- Process culminates in approval by the Department of Traditional and Local Government Affairs
- Drawings: Final settlement plan: (suitable scale showing at least A1 size)
  - o Boundary and agreed phasing of the project
  - Number of Umuzi's to be developed. Positions of new structures to be mapped.
  - 1:100 yr flood lines determined as accurately as possible. Utilisation of 20 m buffer where doubt exists
  - o Informally settled portion of project area if any.
  - O Slope analysis (>1:3, 1:3 1:10, <1:10) already produced in the pre-feasibility stage
  - o Actual positions of man made features and servitudes
  - Positions of existing and proposed amenities and facilities
  - Location and contextual plans areas already produced in the pre-feasibility stage
  - Undevelopable areas (based on site visit, slope analysis, risk of flooding, report on bulk services, geotechnical appraisal, land audit report) –
    (Already produced in the pre-feasibility stage).

## TC Application pack (similar to DFA)

- o Settlement plan
- o Land audit including title deeds
- o SG diagram
- Letter from Land claims Commissioner
- o Bulk and services report
- Municipal consent
- o Traditional Authority Consent
- o Land Owner consent
- o Socio economic report
- o Environmental overview
- Geotechnical information and report
- o Locality Map
- o Local area development plan
- o 1:50 000 Topo map
- o Ward boundaries
- o Traditional authority boundaries

# Tranche 2 – Scopes of Work:

## **Preparation management and Project Management**

- Maintain relationship with municipality, traditional authority, community structures, Ingonyama Trust and Dept. Traditional & Local Govt. Affairs.
- Compile and maintain a budget (and draw downs against budget)
- . Ensure that agreement is reached with respect to the procurement of contractors and the relevant contracting strategy.
- Ensure that all financial obligations and requirements are in place with specific attention to the flow of funds, VAT implications and bridging finance
- Assemble, appoint, and co-ordinate the professional team including a Project Manager, Land Surveyor, Town planner, Geotechnical Engineer, Environmental consultant and facilitator.
- Ensure continued stakeholder participation takes place, including communications with the municipality, traditional authority, and community structures, Department of Housing, Ingonyama Trust and Dept. Traditional & Local Govt. Affairs.
- Ensure that the alignment and integration of other programs into the project become a reality
- Ensure that the preparation process is adequately staged
- Brief and appoint the professional team (if need be assist in selecting suitable professionals).
- Monitor professional team progress and ensure feedback to community and municipality

- Receive products / reports from team, evaluate, get amendments if required, certify payment of team
- Compile Stage 2 tranche 2 applications and attach supporting documents, if feasible, and recommend budgetary requirements.
- Manage the process of evaluation, approval and implementation of Tranche 2
- Process the necessary claims to the DOH

## Engineering design, specifications, program & costings

(Note: this report should include the information from the report on bulk services completed in the pre-feasibility stage)

## <u>Inputs</u>

- Planning consent obtained from DLGTA
- Agreement on split between services and top structures. As a rule of thumb services are limited to on site sanitation and the construction of limited road access and minor water reticulation.
- All information obtained during the prefeasibility and Tranche 1 process

#### Outputs:

- Detailed specifications and cost models for on site sanitation
- Detailed specifications and costings of other services (eg: water supply, roads) if any
- Engineering design fees and supervision costs
- Proposed tender documentation and contracting strategies
- Clear support from the role-players and particularly the Municipality and Traditional Authority with respect to the agreed product
- Detailed budgets and clear methodology on implementation
- Design drawings: (Suitable scale showing at least the following):
  - Existing and proposed services
  - Areas to be developed in line with the settlement plan
  - Design drawings of agreed on site sanitation system
  - o Detailed specifications of materials included on drawings
  - 1:100 year flood line already produced in the pre-feasibility stage
  - Position of existing and water mains and connectors and those programmed for construction (and if possible their size / peak flow capacity) already produced in the prefeasibility stage

## Design report:

- Cost estimates and lengths for internal services (IF ANY)
- o Comment on the proposed internal services (IF ANY) and the liable source of funding if non DOH, specification and materials covering:
  - Internal roads and access networks, (including access ways and footpaths)

- Storm water Control: design parameter for minor system, critical points and major culverts.
- Water reticulation
- Electricity
- o Cost estimates for Engineer's fees for design and supervision for project implementation
- o Cost estimates for required **bulk services** (already covered in pre-feasibility stage)
- o Comments on **bulk services and the liable source of funding** including: public transport routes / taxi collectors, storm water detention facilities, bulk water supply for the project area (already covered in the pre-feasibility stage).
- Notes on your meetings held with the beneficiary community with regard to proposed level of services;
- Comment on existing services and programs
- Comment on the agreed form of on site sanitation and its suitability, anticipated lifespan, maintenance, geotechnical and environmental issues as well as health and safety issues.
- o Comment on proposed contracting and procurement related issues such as standard documentation, tender process and adjudication, BEE, local content and EPWP.
- o Comment on proposed testing methods and supervision of site-specific geotech such as percolation testing.

### Top-structure solutions & delivery method

#### Input

- Site visit with key community representatives and team members to consider technical constraints, especially town planner and engineer
- Outline broad delivery method and top structure solutions that should be considered
- Outline criteria and constraints that need to be taken into consideration in selecting a method
- Workshops (two or three) the CBP and other stakeholders to outline the constraints and criteria and to gauge support for various options
- Agreement on the preferred option and housing delivery option / s, e.g. People's Housing Process / NHBRC stipulation
- Procurement and contracting strategies
- EPWP
- Approved settlement plan

#### Report and designs

- Detailed foundation designs options and costings (utilising site specific geotechnical input provided by geotechnical consultant)
- Proposed house size and design
- Materials and specifications
- Detailed costings and proposed program and contracting strategies
- Delivery method decision (including utilisation of local contractors, PHP, materials supply etc)
- ❖ Top structure solution decision
- Design and supervision costs
- Site specific geotech methodology ie: DCP tests, cube tests and percolation tests for on site sanitation (DOES THIS GEOTECH INPUT OCCUR BEFORE OR AFTER THE TOPSTRUCTURE DELIVERY METHOD FINALISATION)

Note: a social consultant will be appointed to support you in the workshops.

## Social compact agreement (including a clear definition and agreement on the product)

(Note: In some cases the DoH may request the social compact at an earlier stage of the project. In most cases there will be insufficient certainty over the project concept prior to Tranche 2, however it may be possible in some cases to finalise a broad social compact during Tranche 1 or at the end of the pre-feasibility phase).

## <u>Inputs</u>

- Information dissemination and workshops
- Presentation on the proposed products, levels of service, house size, contracting strategies, local labour, EPWP etc
- Agreement reached on levels of service and product with all role players

- Facilitate signing of the social compact and rates and services agreement:
- Facilitate and attend workshops or meetings with the professional team, Metro Housing, Department of Housing and community-based partner as required.
- ❖ Facilitate and attend workshops on the housing process in consultation with top-structure solutions consultant.
- Orientate the CBP and community on housing development process
- Ensure CBP is adequately involved and makes relevant inputs into the development process
- Identify any key social threats to the project, recommend and implement solutions (such as allocation of sites etc)
- Give written and verbal feedback to stakeholders & professional team.

#### Outputs

- Signed social compact
- Signatories include CBP, municipality and Traditional Authority

#### Social facilitation

#### Input

- Community and professional team meeting.
- Liaise closely with stakeholders and professional team
- Facilitate signing of the social compact and rates and services agreement:
- Facilitate and attend workshops or meetings with the professional team, Municipality, Traditional authority, Department of Housing and community-based partner as required.
- Facilitate and attend workshops on the housing process in consultation with top-structure solutions consultant.
- Orientate the CBP and community on housing development process
- Ensure CBP is adequately involved and makes relevant inputs into the development process
- Identify any key social threats to the project, recommend and implement solutions (such as allocation of sites etc)
- . Give written and verbal feedback to stakeholders & professional team.

#### Report

- Formal Capacity building:
  - o Constitutional development, identification of Development vehicles.
  - o Community wide communication (mass meetings).
  - o Liaise project concept & monthly progress meetings.
  - o Introduction to the housing delivery process
- ❖ Informal capacity building: Liaise project concept & monthly progress meetings.

## Site specific geotechnical data and testing such as DCP and percolation testing

To be defined by the Project Manager in consultation with the agent responsible for top-structure and sanitation delivery.

## **Environmental management**

To be defined by the Project Manager in consultation with the independent agent responsible for environmental management in terms of standard environmental management procedures. Where necessary additional advice should be sought from the Provincial Department of Agriculture and Environmental Affairs.

Note: other activities outlined under the 'Background' for 'Tranche 2' above such as site administration, housing construction, services construction, and site supervision should be addressed by the project manager who reports to the Municipality (sometimes via an IA).